

AT A BUDGET WORKSHOP OF THE BOARD OF COUNTY COMMISSIONERS HELD IN AND FOR GADSDEN COUNTY, FLORIDA ON TUESDAY, JULY 13, 2010, AT 4:00 P.M., THE FOLLOWING PROCEEDINGS WERE HAD, VIZ.

PRESENT: Eugene Lamb, Chair, District 1
Doug Croley, Vice-Chair, District 2
Gene Morgan, District 3
Sherrie Taylor, District 5
District 4 Seat – Vacant due to resignation of Brenda A. Holt
Johnny Williams, County Administrator
Muriel Straughn, Deputy Clerk

CALL TO ORDER

Chair Lamb called the meeting to order then turned the meeting over to County Administrator Williams.

Williams: As you all know, our revenues are still flat. Not only flat, they have slightly decreased. You remember, Clay came over here and said that we were going to experience \$226,000 reduction over last year. That is not nearly as bad as it was a year ago when it was over \$2.25 million. So, our revenues are still flat. They are not recovering. Some people predict that it may be years before they really ever fully recover.

Sherrilynn wanted to give you an overview of what we have here, so I am going to let her go ahead, then maybe we can ask her some questions.

Lamb: So, you want to turn it over to Sherilynnn?

Williams: Yes.

Lamb: O.K. Ms. Sherilynn, the floor is yours.

Chess: Good afternoon. I want to start off by saying that I have had conversations with Commissioner Morgan and I know that you wanted some information about where we are as far as our financial status as of today. What I have decided to do after this meeting is to get a quarterly report to you. It will give you all the information and updates on our revenues as to where we stand as of this month. That should help you somewhat in knowing what our financial status is.

The 2010/2011 recommended budget – I just want to give you an overview of how this budget was developed and how it came about. After I met with Johnny, I asked him to give me some directives on how to lead the directors on preparing their budgets and submitting their budgets. He indicated that we didn't want any new staff, any new vehicles, really no

new anything because our revenues, some of the revenues are going down and we know the ad valorem taxes are going down by at least \$200,000 or more. So, when I met with the departments, I gave them a letter indicating that they were not to add any new staff, try not to add any new vehicles unless it was just necessary and to look over their budget line by line and make some cuts on some of the things that they didn't necessarily use this year. Some of the items that they may can cut back on. So, after that meeting, the departments implemented their budgets. Johnny and I met with them and we made some additional cuts. Although we told them no new items, everyone put new vehicles, new this and new that. They were way over the current budget. We knew that we could not support a budget like that. After that, we made our cuts and this book reflects the cuts that Johnny and I made.

Are there any questions up to this point?

Croley: In preparing this budget, Sherilynn, if I look on the first page here where it says 2010/2011 Revenue and Expenditures Variance – it says “requested revenues”. Do you mean “projected revenues”?

Chess: I say “requested” because that was the name in the budget system. It was called “New Requested Budget” and “New Requested Expenditures.”

Croley: What I am trying to understand is this first column of revenue – is that a projected revenue?

Chess: That is projected.

Croley: And it is supposed to represent a 100% of the projected revenue or 95% of the projected revenues?

Chess 100% because in the revenues, we do less 5%.

Croley: O.K. Alright. Now, if I go here to the item that says discretionary sales sur tax – 130. That is the one cent that originally was passed to build the jail and then later continued by the commission for use and then they restricted it by ordinance in a certain manner. Public Works, such as transportation, fire and water and sewer projects, I believe. My question is have you restricted that revenue to those limited purposes in this budget?

Chess: Yes, just to public works and fire.

Croley: O.K. So, that \$2.1 million or 95% of it has been restricted to transportation and fire services in this budget?

Chess: Yes.

Croley: Thank you. Now, the requested expenditures column reflects the total of what you are

expecting to come out of these funds at 95% of that revenue. Is that the way I am to read this?

Chess: You are looking at the requested expenditure column?

Croley: Yes.

Chess: The requested expenditures – those are the requests from the departments.

Croley: This was their original request?

Chess: No, it not their original request. This is after the cuts from administrator.

Croley: But, does it represent 95% of the revenue column?

Chess: Yes.

Croley: O.K. So, when you say budget variance vs. percent of change. Explain that to me.

Chess: O.K. It is the expenditures minus the revenue. The requested expenditures minus the projected revenue. That will give you the budget variance. It will let you know which fund is out of balance. I balanced all of the funds up until last night. In general fund, after I made a couple of observations, I went back and made some changes and we have savings of \$253,000.

Croley: Then, you \$15.00 short in fund 130?

Chess: Yes, I will have to go back and check over that. But, that is what that represents.

Croley: Alright. Maybe somebody else has some questions.

Williams: One question. You don't have any totals here.

Chess: The grand total is at the bottom. But I don't have any bottom line totals.

Williams: Did you balance this budget?

Chess: Yes, this budget is balanced.

Williams: Like we talked about?

Chess: Yes.

Williams: O.K. So it is balanced both ways?

Chess: Yes. I want to say that we really went over the departments budgets and we made a lot of

cuts. We have some savings there with the departments where we really made more cuts – something they may have wanted or may have needed.

Once you all go through the budget with each department, you have \$253,000 that we can give back to the departments if you want to balance out to zero or you can move it to fund balance.

I also want to say that I did not do any carry forward except with one department and that was fund 112. 112 is Transportation, Public Works. They were \$362,000 over their budgets so I did a carry forward for \$362,000. I don't think they have any fund balance available. I will have to meet with finance once Connie gets back and go over their fund balance, but according to when I first got here, I did the fund balance for Transportation and Public Works and they had \$400 and some odd thousand in their budget. But, a couple of things happened this year and that \$400,000 was taken. The revenues were reduced. So, I don't think they will have any fund balance. But, I won't know for sure until I speak with finance. So, they are over budget by \$362,000 and I took it from carry forward, but they really don't have any carry forward.

Lamb: Fund 661.

Chess: I didn't touch that fund at all because I didn't get a chance to talk to finance and I wasn't sure how you wanted to use those endowment funds or how that is recorded or do you carry it forward into another fund. I didn't want to put it anywhere until I speak to finance. I left that fund just as it was this year.

Williams: Helene, are you aware of that one?

Helene Shuler: I think all that money is supposed to go to the hospital. I think that we will move it to somewhere else, then give it straight to the hospital.

Croley: I have another question.

Helene, would you come up to the podium, please, along with Sherrilynn. That way, you are both up there. Just out of respect for the Clerk's office as the chief financial officer of the board, as you looked at these numbers, and I don't know how long you have had to study them, but do you see anything right now that you think we should be made aware of that immediately comes to your mind?

Shuler: Well, I am looking at this for the first time just like you are. I did look at what was keyed into the computer yesterday.

Sherrilynn. I did work until 10:00 last night, so I did go back and make some changes.

Shuler: Only revenue. Expenses – you guys decide yourselves. On revenue, the clerk had me

check to make sure that the fiscally constrained amendment one money would be coming in. You've got \$1.2 million this year. I called DOR and they expect that we will get the same if not more this year. That was the big number that we were concerned with. Besides that, what you had keyed – and I just glanced – was that you had Urgent Care Revenue, which of course, there is no more Urgent Care. There is some dribbling revenue in, but not what you had in there.

One thing that I did notice so let me ask you here – If you look at the top page, then say you go to EMS or Fine and Forfeiture – if you see the requested amount, this is because you have lowered it from what this is here?

Chess: Yes, I went back and made some changes – last minute changes.

Shuler: So, these don't connect with this?

Chess: Right.

Williams: What you mentioned for distressed counties, is it on the revenue side? I don't see it.

Shuler: It is in general fund.

Williams: It is in general, o.k.

Shuler: She just doesn't have it broken out, but what I saw was the same number as last year. Last year was budgeted \$1.125 million. We got \$1.2 million in. According to DOR, we will get \$1.2 million if not more, depending on what Clay turns in.

Croley: But that is all in the general fund already? The \$1.2?

Shuler: Well, I don't know what is in this number. Do you have this revenue broken out anywhere in here?

Chess: Not in this book, but I do a sheet with it broken out.

Croley: We want to get that sheet.

Chess: To tell you the truth, I have it in the computer, but we were putting the books together at the very last minute and we didn't have a chance to put that in here.

Croley: Well, maybe

Lawson: Can't you email that to them, Ms. Chess?

Chess: Yes, I can email. I did go and break out all of the revenues.

Croley: I understand and I appreciate that.

Shuler: You may want to let them know that when they look at this, like say if you go to Fine and Forfeiture Tab – you will see what is requested and then see \$7.5 million. But when you go to this top sheet, you see \$7.1 million. So,

Chess: That is because I went back and I gave the Sheriff's Department what they requested, then I had to go back and change it and put what was requested last year in their budget. I am leaving it up to the discretion of the commissioners to give them what they requested. It is way over.

Shuler: I didn't pull the Sheriff. I just looked at that because it was easy.

Croley: That raises a question about what I am asking here because if I look at the Fine and Forfeiture Fund at \$7.1 Million and you look over at the Fine and Forfeiture Fund under the tab, it is showing \$7.5 million. My question is – Where are you going to get that difference?

Chess: I went back and lowered what I had increased the Sheriff Department's according to what they requested. They requested much more than what they received this year. I went back and put their original budget in because I want the commissioners to decide if they should get an increase.

Croley: I am just trying to understand.

Chess: So, the \$7.1 million is correct. I just have to go back and change their summary sheet. It needs to be changed in your book.

Shuler: O.K. now is Emergency Management the same way?

Lamb: What is the difference in what they received last year and what they requested this year?

Chess: I don't have that before me. I have a binder that they put their entire budget in. They gave me a budget line by line and I don't want to give you a total off the top of my head. I just put their original budget in from last year. When the sheriff's department gets ready to meet with you all, I was going to make copies of what they submitted to me and give a copy to all of you. I can make that copy today and just put it in your box.

Croley: I think you already gave it to us.

Morgan: We've got a copy. We have had it for weeks.

Chess: O.K.

Lamb: Are there any other questions? on what she has covered up until now?

Morgan: Yeah, I have questions.

Lamb: Are there any other questions on what she has covered up until now?

Morgan: My questions are more directed toward the administrator, Mr. Chair.

Lamb: O.K.

Lynn, Commissioner Morgan has questions to direct toward the administrator. Go ahead.

Morgan: Thank you, Mr. Chair.

My first question is that we had a budget workshop scheduled for today at 4:00 p.m. and at 4:03 these books got brought in here and put in front of us to look at. You are asking for us to consider your recommendations and ask questions. Am I the only one that is baffled by that?

Williams: I am also baffled.

Chess: We changed the meeting until the 22nd and the reason we changed it was so that you all would have these books to look over before the first meeting on the 22nd. If you have questions, you can ask me any questions or you can ask the department head any questions at that time. That is why we didn't have the departments meet with you all today.

Williams: Commissioner Morgan, at the time this particular meeting was scheduled, it was anticipated that you would have this in your hand a week before hand. Sometimes things just don't happen that way.

Morgan: I guess my question is when we say that train coming, why didn't get off the track?

Williams: That is when we changed the definition of this meeting from a detail meeting to an overview.

Morgan: Well, I guess where I am coming from is that I really appreciate the Clerk's office and taking an interest in showing up. I don't know of anything that we can comment on from our chair because we haven't looked at the information.

Now, are there trends in here like we talked about last year very clearly and identified. We wanted to have a three year trend that shows us what was budgeted, what was spent.

Chess: I have the request in. I have the 2010 and the 2009. I didn't go back farther than 2009.

Morgan: Why?

Chess: Because you only have one person working in your budget department and it takes more than one person to pull a budget together. I don't know if you all know how much work it

- takes to pull this information together. It takes a lot of work.
- Morgan: What I do know is and I do understand that.
- Chess: And it sounds like you don't even appreciate it. I hear you commend finance. But, I have been working in Atlanta the entire time driving back and forth and going over the phone, going through the computer.
- Morgan: Ms. Chess, Ms. Chess, I appreciate it.
- Lamb: Now, I know that I got the word from her and the administrator that today was suppose to be like an introduction. Am I correct?
- Chess: Yes.
- Lamb: When we come back on the 22nd, if you've got a million questions, ask those questions. Don't start asking any kind of questions today. Wait until we look at. Let's not be so critical of our staff until we get back on the 22nd. If we've got questions, I mean, I ain't going to kill us to wait til we come back on the 22nd. Then we can ask any question we would like to ask of our staff concerning the budget. They are giving us time now to go and look at this whole book here and then we will come back and ask our questions and ask them intelligently. We will respect one another and we won't be critical of our staff. We will try to do everything we can constructively. That is what I am asking ya'll to do, please.
- Morgan: Mr. Chair, very respectfully, I appreciate your comments. What I would say is that I have not criticized Ms. Chess, I have not criticized any staff member. I have criticized the process and I have the right to do so and I am going to do it from this seat if I think it is not being done appropriately.
- Now, the most, one of the most important things that we are charged with doing is administering the budget or having an administrator that administers the budget and we give our input on that. I want to be very clear that I want to go back to last year and simply state that we talked about the shortcomings, in our opinion – this board as a whole, and I know I was very focal on that moreso than others, but we agreed that we were going to make some changes where it was easy to follow and understand and that we were going to have some trends so that we can accurately say, "We've been here, we've fallen short here, we are doing very well here," and it would help us as we move forward in the next budget. We don't have that here.
- Chess: We don't have a system that can give you trends.
- Morgan: I understand that. I really do appreciate where you are coming from. Fix the problem then. O.K. That is the only thing that I am coming from.
- Taylor: Mr. Chair?

Lamb: Are you finished?

Commissioner Taylor.

Taylor: Sherrilynn, from my seat, I haven't said very much to you because I have appreciated and admired the work that you have had to do on your own and by yourself. I do, however, see where there are three years. You have one 2008/2009 actual, then 2009/2010 actual and then requested 2010/2011. So, there is a trend here. Let me just say from my seat and I appreciate the work that you've done. Given the fact that you are volunteering to come back on a contractual basis, this isn't an easy task to do. I know that this is quite – especially with all the requests that is asked and certainly that is not uncommon or that is unnecessary, but, in my opinion, because of the staff that is over there, we were not able to come to this point. That is all it is. We have to recognize and appreciate that.

Now, all of us have received emails that that department was going to be without a director almost two months ago. That there was going to be a transition almost two months ago. At that time, staff should have stepped in and honored the request of the commissioners to give a trend and make sure that this budget is readable. If we had gone out and gotten a consultant or a contractual services to help fill in the gap between Sherrilynn and this budget period. We all know it is coming up in June and July. It's been coming up in June and July as long as the history of this government.

You see, that is a point that I keep trying to argue. There is no vision. We don't see behind us or in front of us. If we did, we would have had someone to come in and get this thing prepared per the request of this board and the direction. But, I lay nothing at your feet. I compliment you and I think that you have done a surmountable job given the fact that you are doing it on a contractual basis and you are between here and Atlanta. I thank you. I lay the concerns at the foot of the staff saying that we should have had the fortitude to go forward and bring in someone to assist. There are CPAs all over this place. They would have been willing to come in at any given moment to fill in this gap.

So, as the chairman has said. What we have is what we have in front of us. I will be back. I will be more than happy to be back here on the 22nd with my questions and whatever and anything additional that you can send to help. I will be happy to take a look at it. But, thank you from this seat. Thank you.

Lamb: Thank you Commissioner Taylor and Commissioner Morgan. I would like to say, Mr. Administrator, whatever it takes – and it's not easy and I understand exactly what Commissioner Taylor is saying. It is not easy to go out there and just get someone to bring in here to do a budget. It is not easy. It sounds easy, but it is not like getting someone to go to public works to mow grass. That ain't the same as putting these numbers together. But, hopefully, they will have someone in there next week. Hopefully, we won't do too much questioning about who they are putting in there. We will let them do their job. Get someone in there to help her out. On the 22nd, I hope we will be in a situation where we can ask our questions and everything will be in front of us and we can move forward from

there.

Whatever it takes, Mr. Administrator and staff, please do that. I don't care how much money it takes. Use it and we won't have no questions about the money you are using to do whatever you've got to do. Just go ahead and use whatever you've got to use to get this done so we have this ready on the 22nd.

Taylor: Just one comment. And I want to say this to you. The comment that you just made. No one rises to low expectation. No one rises to low expectation. This budget is pretty much a traditional budget. It may go up 10% or it may go down 10%, but it is pretty much traditional. Any CPA could pick it up at any given time and follow its format. So, no sir, I differ with you. I won't say that it wasn't a correct statement. I differ with you when you say that it is difficult to find someone to come in and pick this up. No, it is not. It is pretty much the same. It is pretty much what is being requested. Sometimes departments come in and ask for more than what they can get. That is normal. The dollars are pretty much within each other – 10%, 15% or 20% one way or the other. It is normal. The line items don't really change. The requests of the board, however, may change. The board members may ask for more. But, then this is documented some 6 – 7 months out. He has knowledge of what we are going to ask for 6 – 7 months earlier. So, no one rises to low expectation. You could have gotten somebody in here that could have gotten us to this point and could have helped her either by just following her directions. If we kind of smooth this thing over and don't expect much, then you are going to continue to get the same. You are going to continue to get the same.

Morgan: Yes, Ma'am.

Taylor: You are going to continue to get the same. So, it is incumbent on us to say, "This is what I want, this is how I want to see it, make it happen." So, I have to differ with you on that and in a respectful way.

Lamb: Good point. Good point. Let's get it done.

Taylor: Let's get it done. That is the ultimate. I'll be back here on the 22nd.

Lamb: Commissioner Croley.

Croley: Ms. Sherrilynn, I appreciate what you do and I think that everyone up here really does appreciate what you have done. I do think that Commissioner Morgan makes a very good point about the process making it difficult to establish trends. But as the administrator has made clear, and I think the Clerk's office is well aware of this, Revenues are going to be flat. You don't have a whole lot leave way in here. It is going to be a matter of what we can cut back to build up reserves. I know that has been a priority. But it is very difficult sometimes to know what the departments ask for and then see what you recommended, Mr. Administrator, when we never know what the departments originally asked for. Maybe they've got some real key issues that they want to raise with us. So, I would encourage in

the process that your department heads be allowed to come and articulate

Williams: Not allowed, but they will be required to come. They must defend their budget requests.

Croley: To answer questions. When they have particular needs that feel have been critically cut out of here, then we need to be able to evaluate them. But, I would ask that you do total up your columns. I also ask as Commissioner Morgan has indicated. I support him in this that we have as many years back, say at least 5 years back in terms of revenue so that we can see those trend lines. Recognizing that some of this money was given by the Legislature for small counties that may or may not exist in the future. If we can do that, I think we can get a better trend line and then we can understand where we need to try and give emphasis. It is a very difficult financial time and we hear this, everyone of us heard that at the Florida Association of Counties that was there. We all get their emails and we will just have to do the best we can.

Commissioner Taylor, you are correct. We've got to have some higher expectations here to achieve what we need to.

Thank you again for what you have done, Sherrilynn.

Taylor: Mr. Croley, Mr. Chair, if you don't mind.
I think we have put a lot of – I don't want to use the term "unnecessary", but to go back five years, you and I both know what happened around here 3,4,5 years ago. I don't want to mimic that kind of behavior and put that much pressure on them to go back. If they have to put five years of information here as opposed to three, that is reformatting every chart that is in here.

Croley: You misunderstood, Commissioner Taylor. I was referring to the revenue. Just this one column here in the summary. They don't need to go back and redo that. Make sure you understand me on that. I am only referring to the revenues.

Taylor: I misunderstood you.

Croley: Only the revenue column. The rest of it is not going to make any difference. It is the revenue trends that we need to see. That is what is so critical. Your revenues are trending either down or flat. We need to be able to see that.

Morgan: Mr. Chair.

Lamb: Commissioner Morgan.

Morgan: Commissioner Taylor, I agree with you 100%. Haven't heard that very often here lately have you? But you are absolutely dead on target that this is something that is easy to fix. It is not difficult. We do have staff in place that can get this done. We are a small rural county of 50,000 people and Mr. Administrator, we have your position, we have an assistant county administrator, we have an administrative coordinator, we have an

executive secretary in your office, we have an assistant in your office, we have a department head for a budget office, we have a willing Clerk's office to help us through this process, we have historical data and we actually have an ineffective working model. That is my opinion as far as the working model goes, but when I say three years, I am not saying five. I am saying three years of how much was budgeted, how much was spent; how much was budgeted and how much was spent. Not just 2007, 2008, 2009 showing revenues. I am talking about how we held to that budget.

As we approach these hearing, we need to know how well we did this past year in budgeting. Those kinds of things. What are some of the variables that we may be looking at in the year ahead. I am not trying to be difficult here and I know that it is coming across that way. That is not what I am trying to do. I am simply trying to make sure that we focus on what is important and make it obvious to our public and available to them so that they can understand how to follow the decisions that we make. That is the only thing that I am trying to get done here. It is not difficult to do. Every other rural county and every other large county in the State of Florida has to do it. Every year. I am saying that we need to focus on it.

I have not read this. I am sure Ms. Chess, you have worked very hard and I appreciate that. I have complimented you many times. I've got emails to show it and we have had that conversation. Is that correct or not. Absolutely. I am just asking us to do a better job this year than we did last year. And how this is starting out, that is not the way that we are going and that is my concern.

Thank you.

Williams: Mr. Chairman, may I ask Arthur to come up and report on our progress on getting a replacement for Sherilynn.

Lamb: Go ahead.

Williams: Arthur, can you?

Chess: I do want to ask that if I have any changes in the pages, do you all want an email or how do you want to receive those changes? Or do you want to wait until right before the meeting or the day of the meeting?

Taylor: Email those out as soon as you can.

Williams: You need to email them so they can review it.

Lamb: That is good. Some of our commissioners are pretty good with budgets. I don't too much keep up with it. I have confidence that you all will do the right thing, so, I ain't got time to be keeping up with all that.

Come up, Mr. Lawson.

Lawson: There is not a whole lot to tell really. We have interviewed a couple of people, or at least I have. Johnny and I have discussed making a tentative offer to one candidate. I have not made the offer yet. I have just finished doing a background check on this particular person when he gave us authorization to talk to his current employer. I will be tending an offer probably sometime tomorrow morning. Then we will start the negotiations with that individual back and forth.

Williams: Is he still employed?

Lawson: Yes, he is still employed.

Lamb: Mr. Administrator, is there anything else that you have?

Williams : No, sir.

Lamb: Commissioners?

Croley: Having dealt with a few budgets myself, I want to explain something to you all. If you get the five year trend in summary, Commissioner Morgan's point, Commissioner Taylor's point, I think the concerns of the Clerk's office and my own concerns are better addressed because you can see how this county has been receiving its money and where its money has been going. The five year period is a pretty good snapshot. You don't need to put it in every one of these pages. I am talking about on the summary. You also need to break down for us where this general fund revenue is coming from so that we can see how these trends are by the different sources, especially in big funds like general fund that makes that up. That can't be that difficult. All you have to do is, or you should be able to do , is look at your audits for each of those respective years that have already closed out where you had actual revenue. Now, I am going to say again, and I have already requested the administrator to put it on the next agenda, Mr. Chair, the fact that we are now approaching the 11th month without a formal audit is not good business. I don't care what the reason is. I don't care why. It is not good public business. We see issues go on in other governmental entities and quasi-governmental entities in the newspapers. That is our responsibility to make sure that all these offices get audited and know where this money is going. Again, that is good business. There is not a person in here that doesn't know that or shouldn't know that. It is inexcusable that we are approaching the 11th month. Now, maybe in the future we will not have that problem, but we do right now.

So, if we get this information, we will be able to see what we can do to build the reserves, Commissioner Morgan. I think that has been a consensus around here – to try to build those up for the future. I think we will do a better job for the public in the needs of addressing the department's, Mr. Chair if we can do that.

I thank you again for allowing me the opportunity to elaborate on this trend and why I want it.

Lamb: Mr. Williams, when is the audit going to be on the agenda?

Williams: We have met with the auditor and he has presented a draft of the audit. He only left one copy. I have it available for anybody who wants to see it. He stated to me that he was going to immediately going to schedule individual meetings with you, the commissioners. I don't think that has happened. Then he was going to make a presentation at the next board meeting.

Croley: Have we paid him? Has the county paid him any money.

Williams: Helene pays the bills.

Shuler: Connie pays the bills. Probably she is holding the last draw. She said they were waiting for management response letters. I don't know who.

Morgan: Mr. Chair, do you think perhaps we should have the administrator follow up on that and let us know.

Lamb: You have taken the words right out of my mouth. We don't need to be paying him until we get our audit.

Shuler: I am pretty sure she is holding money.

Williams: I would guess that she is, but we will check on it.

Lamb: Stuff that he has passed by you, the stuff that he has mentioned to you and you are telling us now, will you go back and follow up on it and see when he is going to meet with us individually and when he is planning on coming. Everybody is asking for him, but we don't see him. I can't understand what is going on. Every one of us commissioners have asked for him and we still have not seen him, nor have we had anything in our hands to tell us or show us what he has done. So, we need to hear something as quick as possible. Each commissioner.

Williams: I will call him first thing in the morning.

Lamb: Thank you. Is there anything else from commissioners?

O.K. Meeting adjourned.

ADJOURNMENT

**THERE BEING NO OTHER BUSINESS BEFORE THE BOARD, THE CHAIR DECLARED THE MEETING
ADJOURNED AT 4:47 P.M.**

Eugene Lamb, Chair

ATTEST:

Muriel Straughn, Deputy Clerk